Taukī tahua pūtea

Financial statements

FOR THE YEAR ENDED 30 SEPTEMBER 2021

Taukī tapatahi moni whiwhi

Consolidated income statement

FOR THE YEAR ENDED 30 SEPTEMBER 2021

$000's	Note	2021	2020
Sale of goods		120,269	123,117
Other revenue		7,364	9,140
Total revenue	15	127,633	132,257
Cost of sales	13	(99,700)	(104,461)
Gross profit		**27,933**	**27,796**
Other income / (expenses)	14	797	(612)
Distribution expenses	13	(5,242)	(4,151)
Administrative expenses	13	(16,494)	(15,367)
Finance expenses	13	(2,106)	(2,562)
Share of Sealord profit	4	15,853	14,641
Share of profit of associates & joint ventures	5	7,545	880
Profit before income tax		28,286	20,625
Income tax expense	17	(1,240)	(285)
Profit for the period		**27,046**	**20,340**

The above Income Statement should be read in conjunction with the accompanying notes.

Taukī tapatahi whānui moni whiwhi

Consolidated statement of comprehensive income

FOR THE YEAR ENDED 30 SEPTEMBER 2021

$000's	Note	2021	2020
Profit for the period		**27,046**	**20,340**
Other comprehensive income			
Items that may be reclassified subsequently to profit or loss (Losses) / gains from:			
Cash flow hedges	2	1,082	1,612
Share of Sealord other comprehensive income	4	1,970	10,248
Income tax relating to components of comprehensive income	2 & 18	(189)	(282)
Other comprehensive income for the year net of tax		2,863	11,578
Total comprehensive income for the year net of tax, attributable to the shareholders		**29,909**	**31,918**

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

Ripanga kaute tapatahi o te tūranga pūtea

Consolidated statement of financial position

AS AT 30 SEPTEMBER 2021

$000's	Note	2021	2020
Assets			
Current assets			
Cash & bank balances	20	**388**	75
Trade & other receivables	21	**10,312**	8,691
Inventories	22	**5,624**	7,734
Biological assets	9	**6,816**	6,530
Income tax	17	**-**	564
Derivative financial instruments	28	**296**	289
Total current assets		**23,436**	**23,883**
Non-current assets			
Property, plant & equipment	23	**55,252**	47,948
Right of use assets	24	**10,002**	5,610
Investment in Sealord Group Limited	4	**242,195**	235,189
Investments in associates & joint ventures	5	**3,146**	2,680
Other investments	6	**109**	-
Quota shares	8	**245,345**	244,608
Goodwill	10	**4,710**	4,710
Intangibles	25	**6,076**	6,134
Deferred tax	18	**469**	830
Derivative financial instruments	28	**133**	-
Total non-current assets		**567,437**	**547,709**
Total assets		**590,873**	**571,592**
Liabilities			
Current liabilities			
Trade & other payables	26	**10,720**	8,721
Provisions	11	**13,778**	11,922
Lease liabilities	24	**779**	1,922
Redeemable preference shares	12	**20,000**	20,000
Income tax	17	**1,157**	-
Derivative financial instruments	28	**598**	620
Total current liabilities		**47,032**	**43,185**
Non-current liabilities			
Borrowings	27	**42,920**	48,171
Lease liabilities	24	**5,321**	2,813
Derivative financial instruments	28	**415**	1,328
Total non-current liabilities		**48,656**	**52,312**
Total liabilities		**95,688**	**95,497**
Net assets		**495,185**	**476,095**
Equity			
Shareholders' equity			
Capital contributed	2	**286,979**	286,979
Cash flow hedging reserve	2	**(481)**	(1,374)
Associates' derivative financial instruments & other reserves		**741**	(1,229)
Retained earnings		**207,946**	191,719
Total shareholders' equity		**495,185**	**476,095**

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

For and on behalf of the Board, who authorised the issue of these Financial Statements on 30 November 2021.

Hinerangi Raumati - Tu'ua
Chair

Anthony Hannon
Chair of the Audit & Risk Committee

Taukī tapatahi tūtanga rerekētanga

Consolidated statement of changes in equity

FOR THE YEAR ENDED 30 SEPTEMBER 2021

$000's	Note	Capital contributed	Cash flow hedging reserve	Associates' derivative financial instruments & other reserves	Retained earnings	Total equity
Balance at 1 October 2020		**286,979**	**(1,374)**	**(1,229)**	**191,719**	**476,095**
Net profit		-	-	-	27,046	27,046
Other comprehensive income for year, net of tax		-	893	1,970	-	2,863
Dividend provision	3	-	-	-	(10,819)	(10,819)
Balance at 30 September 2021		**286,979**	**(481)**	**741**	**207,946**	**495,185**
Balance at 1 October 2019		286,979	(2,704)	(11,477)	180,225	453,023
Net profit		-	-	-	20,340	20,340
Other comprehensive income for year, net of tax		-	1,330	10,248	-	11,578
Dividend provision	3	-	-	-	(8,846)	(8,846)
Balance at 30 September 2020		286,979	(1,374)	(1,229)	191,719	476,095

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

Taukī tapatahi aurere pūtea

Consolidated statement of cash flows

FOR THE YEAR ENDED 30 SEPTEMBER 2021

$000's	Note	2021	2020
Cash flows from operating activities			
Cash was provided from:			
Receipts from customers		126,778	128,024
Government grant received		-	2,181
Interest received		77	83
Taxation received		952	920
		127,807	**131,208**
Cash was disbursed to:			
Payments to suppliers & employees		108,941	111,791
Interest paid		2,106	2,562
Taxation paid		295	555
		111,342	**114,908**
Net cash flows from operating activities	16	16,465	16,300
Cash flows from investing activities			
Cash was provided from:			
Dividends received		13,416	7,711
Sale of property, plant & equipment		77	18
Loan repayment from Sealord		3,804	-
		17,297	**7,729**
Cash was disbursed to:			
Purchase of property, plant & equipment		11,235	3,453
Purchase of quota		737	1,889
Shares purchased in investment		109	7,200
Acquisition of intangibles		419	540
		12,500	**13,082**
Net cash flows from investing activities		**4,797**	**(5,353)**
Cash flows from financing activities			
Cash was provided from:			
Proceeds of borrowings		8,900	7,000
		8,900	**7,000**
Cash was disbursed to:			
Repayment of borrowings		13,704	6,800
Payment of lease liabilities		7,299	3,417
Dividends paid to shareholders		8,846	11,270
		29,849	**21,487**
Net cash flows from financing activities		**(20,949)**	**(14,487)**
Net (decrease) / increase in cash held		313	(3,540)
Cash at the beginning of the period		75	3,615
Cash at the end of the year	20	**388**	**75**
Comprising:			
Cash and bank balances		**388**	75

The Statement of Cash Flows above should be read in conjunction with the accompanying notes.

Pitopito kōrero mō ngā taukī pūtea

Notes to the financial statements

FOR THE YEAR ENDED 30 SEPTEMBER 2021

Contents

Pitopito kōrero mō ngā taukī pūtea

Notes to the financial statements

FOR THE YEAR ENDED 30 SEPTEMBER 2021

1. Reporting Entity and Basis of Presentation

Corporate Information

Aotearoa Fisheries Limited, trading as Moana New Zealand (the Company) was incorporated in New Zealand on 26 November 2004. The Moana New Zealand Group of Companies consists of the Company, its subsidiaries and associates (the Group).

The Group's principal activities during the year were the harvesting, procurement, farming, processing, and marketing of sustainably produced seafoods to consumers in domestic and major international markets. The registered office of the Group is 1-3 Bell Avenue, Mt Wellington, Auckland.

Basis of Preparation

The financial statements have been prepared on the historical cost basis except where indicated otherwise within the specific accounting policies.

The financial statements are presented in New Zealand dollars and all values are rounded to the nearest thousand dollars ($000's),unless otherwise indicated.

Statement of Compliance

These general purpose financial statements for the year ended 30 September 2021 have been prepared in accordance with generally accepted accounting practice (GAAP), and comply with New Zealand equivalents to International Financial Reporting Standards (NZ IFRS), and other applicable Financial Reporting Standards as appropriate for profit-oriented entities. The financial statements also comply with International Financial Reporting Standards ('IFRS'), and with the requirements of the Companies Act 1993, the Financial Reporting Act 2013 and the Māori Fisheries Act 2004.

New Accounting Standards and Interpretations

The Group adopts new standards and interpretations in the period in which they become mandatory. There have been no new or amended standards that have an impact on the Group's financial statements for the year ended 30 September 2021.

There have been no new standards or amendments to standards that are not yet effective and have not been early adopted by the Group that materially impact the Group's financial statements for the year ended 30 September 2021.

Accounting Policies

There have been no changes in accounting policies.

Basis of Consolidation

The financial statements incorporate the financial statements of the Company and all subsidiaries (these are entities controlled by the Company and significant subsidiaries are listed in Note 5, collectively the Group). Control is achieved where the Company has power over the investee, is exposed, or has rights to variable returns from its involvement with the investee and has the ability to use this power to influence these returns.

All significant inter-company transactions are eliminated on consolidation. Subsidiaries' accounting policies are consistent with the policies adopted by the Group.

Significant Accounting Judgements, Estimates and Assumptions

Management is required to make judgements, estimates, and assumptions that affect the reported amounts in the financial statements. Management bases its judgements and estimates on historical experience and on various other factors it believes to be reasonable under the circumstances. Actual results may differ from these estimates. The principal areas of judgements and estimates made in preparing the financial statements include impairment of quota and goodwill, and marine biological assets. Further details of these judgements may be found in the relevant notes to the financial statements.

Pitopito kōrero mō ngā taukī pūtea

Notes to the financial statements

FOR THE YEAR ENDED 30 SEPTEMBER 2021

2. Shareholders' Equity

(a) Capital Contributed

Pursuant to the Māori Fisheries Act, the Company received certain assets and liabilities in 2004, of which the net fair value was treated as a shareholders' capital contribution.

The following table is a summary of the share capital.

	2021 Number of shares	2021 Book value of shares $000	2020 Number of shares	2020 Book value of shares $000
Voting shares	125,000	-	125,000	-
Income shares (fully paid)	250,000	286,979	250,000	286,979
Shares at end of year	**375,000**	**286,979**	**375,000**	**286,979**

(b) Voting Shares

All the voting shares are held with Te Ohu Kai Moana Trustee Limited, and confer all the rights to vote as under the Companies Act. The voting shares have no rights to dividends or other distributions.

(c) Income Shares

Under the Māori Fisheries Act, 80% of the income shares are to be held with mandated iwi organisations, with Te Ohu Kai Moana Trustee Limited holding 20%. Te Ohu Kai Moana Trustee Limited is still holding income shares in trust for iwi that have yet to be allocated under the Māori Fisheries Act. Income shares carry an equal right to dividends and share in other distributions, including assets on a wind-up.

	2021 Number of Shares	2021 % of Total Shares	2020 Number of Shares	2020 % of Total Shares
Te Ohu Kai Moana Trustee Limited (to be allocated)	3,332	1.33%	3,332	1.33%
Te Ohu Kai Moana Trustee Limited (held on trust)	50,000	20.00%	50,000	20.00%
Ātiawa Ki Whakarongotai Holdings Limited	146	0.06%	146	0.06%
Ātiawa Nui Tonu Fisheries Limited	518	0.21%	518	0.21%
Hokotehi Settlement Quota Holding Company Limited	176	0.07%	176	0.07%
Ika Toa Limited	1,532	0.61%	1,532	0.61%
Kahungunu Asset Holding Company Limited	15,748	6.30%	15,748	6.30%
Koata Limited	260	0.10%	260	0.10%
Maruehi Fisheries Limited	486	0.19%	486	0.19%
Muaūpoko Trading Company Limited	560	0.22%	560	0.22%
Ngāi Tahu Fisheries Investments Limited	12,220	4.89%	12,220	4.89%
Ngāi Tamanuhiri Asset Holding Company Limited	356	0.14%	356	0.14%
Ngāitakoto Holdings Limited	150	0.06%	150	0.06%
Ngāi Te Rangi Fisheries AHC Limited	3,078	1.23%	3,078	1.23%
Ngāpuhi Asset Holding Company Limited	31,582	12.63%	31,582	12.63%
Ngāruahine Fisheries Limited	964	0.39%	964	0.39%
Ngā Wairiki - Ngati Apa Developments Limited	724	0.29%	724	0.29%
Ngāti Apa Ki Te Ra To Assets Holding Company Limited	192	0.08%	192	0.08%
Ngāti Awa Asset Holdings Limited	3,902	1.56%	3,902	1.56%
Ngāti Kahu Fisheries Limited	2,134	0.85%	2,134	0.85%
Ngāti Manawa Tokowaru Asset Holding Company Limited	462	0.18%	462	0.18%
Ngāti Maru (Taranaki) Fishing Limited	266	0.11%	266	0.11%
Ngāti Mutunga o Wharekauri Asset Holding Company Limited	334	0.13%	334	0.13%
Ngāti Porou Seafoods Limited	18,732	7.49%	18,732	7.49%
Ngāti Pukenga Iwi Fish Holdings Limited	366	0.15%	366	0.15%
Ngāti Ranginui Fisheries Holding Company Limited	1,952	0.78%	1,952	0.78%

Pitopito kōrero mō ngā taukī pūtea

Notes to the financial statements

FOR THE YEAR ENDED 30 SEPTEMBER 2021

	2021 Number of Shares	2021 % of Total Shares	2020 Number of Shares	2020 % of Total Shares
Ngāti Rarua Asset Holding Company Limited	**238**	**0.10%**	238	0.10%
Ngāti Ruanui Fishing Limited	**1,672**	**0.67%**	1,672	0.67%
Ngāti Tuwharetoa Fisheries Holdings Limited	**10,078**	**4.03%**	10,078	4.03%
Ngāti Whare Holdings Limited	**206**	**0.08%**	206	0.08%
Ngāti Whatua Fisheries Limited	**3,862**	**1.54%**	3,862	1.54%
Ngātiwai Holdings Limited	**1,212**	**0.48%**	1,212	0.48%
Pare Hauraki Asset Holdings Limited	**4,012**	**1.60%**	4,012	1.60%
Rangitāne Holdings Limited	**370**	**0.15%**	370	0.15%
Rangitāne o Te Ika A Maui Limited	**978**	**0.39%**	978	0.39%
Raukawa Asset Holding Company Limited	**2,666**	**1.07%**	2,666	1.07%
Raukawa Ki Te Tonga AHC Limited	**5,800**	**2.32%**	5,800	2.32%
Rongowhakaata Iwi Asset Holding Company Limited	**1,098**	**0.44%**	1,098	0.44%
Tama Asset Holding Company Limited	**184**	**0.07%**	184	0.07%
Taranaki Iwi Fisheries Limited	**1,768**	**0.71%**	1,768	0.71%
Tapuika Holding Limited	**525**	**0.21%**	525	0.00
Te Aitanga ā Māhaki Trust Asset Holding Company Limited	**1,326**	**0.53%**	1,326	0.53%
Te Arawa Fisheries Holding Company Limited	**11,411**	**4.56%**	11,411	4.56%
Te Ātiawa (Taranaki) Holdings Limited	**4,166**	**1.67%**	4,166	1.67%
Te Ātiawa Asset Holding Company Limited	**578**	**0.23%**	578	0.23%
Te Aupōuri Asset Holding Company Limited	**2,406**	**0.96%**	2,406	0.96%
Te Hoiere Asset Holding Company Limited	**372**	**0.15%**	372	0.15%
Te Kumukumu Limited	**668**	**0.27%**	668	0.27%
Te Kupenga o Maniapoto Limited	**9,086**	**3.63%**	9,086	3.63%
Te Pataka O Tangaroa Limited	**968**	**0.39%**	968	0.39%
Te Patiki Holdings Limited	**306**	**0.12%**	306	0.12%
Te Urungi O Ngati Kuri Limited	**1,426**	**0.57%**	1,426	0.57%
Te Waka Pūpuri Putea Limited	**3,534**	**1.41%**	3,534	1.41%
Tūhoe Fish Quota Limited	**8,754**	**3.50%**	8,754	3.50%
Waikato-Tainui Fisheries Limited	**13,702**	**5.48%**	13,702	5.48%
Whaingaroa Fisheries Company Limited	**600**	**0.24%**	600	0.24%
Whakatōhea Fisheries Asset Holdings Company Limited	**2,976**	**1.19%**	2,976	1.19%
Whanganui Iwi Fisheries Limited	**2,880**	**1.15%**	2,880	1.15%
Total shares	**250,000**	**100.00%**	**250,000**	**100.00%**

(d) Cash Flow Hedging Reserve

$000's	2021	2020
Balance at beginning of the year	**(1,374)**	**(2,704)**
Net gains on cash flow hedges (post tax)	**893**	1,330
Balance at end of the year	**(481)**	**(1,374)**

This reserve records the gains or losses on cashflow hedging instruments that are determined to be effective hedges.

The cumulative deferred gain or loss on hedges is recognised in the Income Statement when the hedged transaction impacts revenue or expense,or is included as a basis adjustment to the non-financial hedged item, consistent with the applicable accounting policy (refer note 28).

Pitopito kōrero mō ngā taukī pūtea

Notes to the financial statements

FOR THE YEAR ENDED 30 SEPTEMBER 2021

3. Dividend Declared

On 29 November 2021, the Directors approved a gross dividend of $13.1 million (2020: $10.7 million), resulting in a net cash dividend after Māori authority credits to shareholders of $10.8 million. This has been accrued in the financial statements under the requirements of the Māori Fisheries Act 2004, to pay at least 40% of profit back to shareholders. The dividend will be paid in December 2021.

The dividend is calculated as follows:

$000's	2021	2020
Profit for the year	**27,046**	20,340
Dividend as a percentage of profit	**40.0%**	43.5%
Dividend	**10,819**	**8,846**

The following shows the dividend components:

$000's	2021	2020
Dividend declared after balance date	**13,114**	10,722
Māori authority credits	**(2,295)**	(1,876)
Net cash dividend to shareholders	**10,819**	**8,846**
Dividend per share	**$43.27**	**$35.38**

4. Investment in Sealord Group

(a) Investment Details

Kura Limited is the 100% owner of Sealord Group Limited (Sealord), with Moana New Zealand owning a 50% interest in Kura Limited. Kura Limited is a joint venture incorporated in New Zealand, with Nippon Suisan Kaisha Limited owning the other 50% ownership interest and voting rights.

The principal activities of Sealord are catching, procurement, processing and marketing of seafood in New Zealand and internationally. The Company's investment in Sealord is accounted for using the equity accounting method as outlined in note 5.

In January 2020 the Company purchased additional shares in Sealord for $7.2 million. An equivalent purchase of Sealord shares was also made by Nippon Suisan Kaisha Limited.

The Company advanced to Sealord two loans of $3.5m, one in 2017 and one in 2016 for the construction of a new deep sea vessel. Both loans are denominated in EUR. An equivalent loan to Sealord was also made by Nippon Suisan Kaisha Limited. The loans to Sealord are for five years, renewable for a further three years and are unsecured. Moana New Zealand charges interest to Sealord at the same interest cost to Moana New Zealand from its banker. Further details of this loan are described in note 27.

During the year the loan made to Sealord in 2016 was repaid.

$000's	2021	2020
Kura Limited	**242,195**	235,189

(b) Movements in Carrying Amount

The movement in the carrying value of the investment in Kura Limited is as follows:

$000's	2021	2020
Balance 1 October	235,189	209,371
Share of profit/ (loss) after tax	15,853	14,641
Share of other comprehensive income	1,970	10,248
Share of dividends	(6,566)	(6,438)
Share purchase	-	7,200
Loan advance	(447)	167
Loan payment	(3,804)	-
Balance at 30 September	**242,195**	235,189

Pitopito kōrero mō ngā taukī pūtea

Notes to the financial statements

FOR THE YEAR ENDED 30 SEPTEMBER 2021

(c) Summarised Financial Information

On 3 February 2020 Sealord increased its 50% shareholding in Petuna Aquaculture to 100%. As such from this date onwards Petuna is a consolidated subsidiary of Sealord hence the balances presented below have moved compared to prior year.

The summarised financial information is extracted from the audited Kura Limited Statement of Financial Position.

$000's	As at 30 September 2021	As at 30 September 2020
Current assets	322,471	261,290
Non-current assets	703,434	720,559
	1,025,905	**981,849**
Current liabilities	(115,083)	(137,079)
Non-current liabilities	(389,290)	(345,752)
	(504,373)	(482,831)
Net Assets	**521,532**	**499,018**

$000's	For the year ended 30 September 2021	For the year ended 30 September 2020
Revenue	449,312	398,760
Expenses	(417,605)	(369,487)
Profit for the year	**31,707**	**29,273**
Other comprehensive income / (expenses)	3,939	20,497
Total comprehensive income / (loss) for the year	**35,646**	**49,770**

Included within the summarised financial information above are the following items, extracted from the audited Kura Limited Statement of Financial Position;

$000's	As at 30 September 2021	As at 30 September 2020
Cash and cash equivalents	**6,404**	7,538
Current financial liabilities (excluding trade and other payables and provisions)	**(34,065)**	(63,125)
Non-current financial liabilities (excluding trade and other payables and provisions)	**(324,025)**	(289,832)
Depreciation and amortisation	**(35,980)**	**(31,881)**
Interest income	**25**	**265**
Interest expense	**(11,221)**	**(11,965)**
Income tax expense / (income)	**(12,598)**	**(13,552)**

Pitopito kōrero mō ngā taukī pūtea

Notes to the financial statements

FOR THE YEAR ENDED 30 SEPTEMBER 2021

5. Investments in Subsidiaries, Associates and Joint Ventures

The Group's share of results of equity accounted joint ventures and associates are included in these consolidated financial statements from the date that joint control or significant influence begins, until the date that joint control or significant influence ceases.

Under the equity method, an investment in a joint venture or associate is initially recognised in the balance sheet at cost and adjusted thereafter to recognise the Group's share of the profit or loss and other comprehensive income of the joint venture or associate less any impairment losses.

Goodwill relating to an associate or a joint venture is included in the carrying amount of the investment and is assessed for impairment as part of that investment.

(a) Investment Details (excluding Kura Limited)

$000's	2021	2020
Investments in associates	**1,650**	810
Investments in joint ventures	**1,496**	1,870
Total	**3,146**	2,680

(b) Investment in Subsidiaries

Details of the Group's significant subsidiaries are as follows:

Significant Subsidiary	Principal Activity
AFL Investments Limited	Investment company
Moana Pacific Fisheries Limited	Non trading company, licensed fish receiver
Pacific Marine Farms Limited	Investment company
Prepared Foods Processing Limited	Investment company
Pupuri Taonga Limited	Quota owner
Prepared Foods 2009 Limited	Owns the Prepared Foods trading name

All subsidiaries are 100% owned, direct subsidiaries of the Group, and are incorporated in New Zealand and have a 30 September balance date.

(c) Investment in Associates

On 1 April 2016, the Company entered into an amalgamation with Port Nicholson Fisheries to form the largest Māori owned lobster processing business in New Zealand. The Company's share in the limited partnership is based on each limited partners annual catch entitlement contribution to the partnership. This is currently at 56.8%. The limited partnership is managed by Koura Inc General Partner Limited. The Company has a 25% share in the general partner, and therefore has significant influence over the limited partnership. The Company's investment in the limited partnership has been accounted for as an associate.

Details of the Group's associates are as follows:

	Ownership interests		
Associate	2021	2020	Principal Activity
Port Nicholson Fisheries Limited Partnership	57%	58%	Harvests and markets lobster
Trident Systems Limited Partnership	16%	16%	Inshore fisheries research

The associates are incorporated in New Zealand and have a 30 September balance date, with the exception of Port Nicholson Fisheries Limited Partnership which is 31 March.

The movement in the carrying value of the investment in associates is as follows:

$000's	2021	2020
Balance 1 October	**810**	1,154
Share of profit after tax	**7,629**	863
Share of distributed profits	**(6,789)**	(1,207)
Balance at 30 September	**1,650**	**810**

Pitopito kōrero mō ngā taukī pūtea

Notes to the financial statements

FOR THE YEAR ENDED 30 SEPTEMBER 2021

The summarised financial information in respect of the Group's associates is set out below is set out below:

$000's	2021	2020
Current assets	11,893	8,690
Non-current assets	4,510	4,789
	16,403	13,479
Current liabilities	(8,633)	(7,046)
Non-current liabilities	(4,864)	(5,016)
	(13,497)	(12,062)
Net Assets	**2,906**	1,417
Revenue	86,029	20,201
Expenses	(72,631)	(21,454)
(Loss)/Profit for the year and total comprehensive income	**13,398**	(1,253)

(d) Investment in Joint Ventures

Details of the Group's joint ventures are as follows:

Joint Venture	Balance Date	Ownership interests 2021	Ownership interests 2020	Principal Activity
Auckland Fishing Port Limited	31 March	**33%**	33%	Holds an Auckland fishing wharf lease
Baypackers Limited Partnership	30 September	**20%**	20%	Harvests & markets wet fish
Inshore Fisheries JV Limited Partnership	30 September	**50%**	50%	Harvests & markets wet fish
Jemco Limited	30 September	**40%**	40%	Market aquaculture products
Oceanz Seafood Licensing	30 September	**50%**	50%	Seafood franchise operator
Prepared Foods Limited	30 September	**50%**	50%	Markets canned abalone
Precision Seafood Harvesting JV Limited Partnership	30 September	**33%**	33%	Harvesting, research & development

All the joint ventures are incorporated in New Zealand.

The movement in the carrying value of the investment in joint ventures (excluding Kura Limited) is as follows:

$000's	2021	2020
Balance 1 October	1,870	1,918
Share of profit after tax	(84)	17
Share of dividends	(60)	(65)
Impairment of investment	(230)	-
Balance at 30 September	**1,496**	1,870

Pitopito kōrero mō ngā taukī pūtea

Notes to the financial statements

FOR THE YEAR ENDED 30 SEPTEMBER 2021

An assessment of the market value of the shareholding in Oceanz Seafood Licensing was undertaken at the year end and identified that the carrying value of the investment was higher than the estimated recoverable amount. An impairment of $0.23m was recognised to write down the carrying amount to the estimated market value.

The summarised financial information in respect of the Group's joint ventures (excluding Kura Limited) is set out below:

$000's	**2021**	2020
Current assets	3,218	4,151
Non-current assets	5,576	2,351
	8,794	**6,502**
Current liabilities	(1,108)	(1,892)
Non-current liabilities	(3,528)	(10)
	(4,636)	(1,902)
Net Assets	**4,158**	**4,600**
Revenue	31,854	27,226
Expenses	(32,047)	(27,230)
(Loss)/Profit for the year and total comprehensive income	**(193)**	**(4)**

6. Other Investments

During the year the Company acquired a 1.7% interest in Smart Oysters PTY Ltd a software company specialising in aquaculture farm operations management software.

The carrying value of other investments is as follows:

Balance at 30 September	**2021**	2020
	109	-

Details of the Group's other investments are as follows:

	Ownership Interests		
Investment	2021	2020	Principal Activity
Smart Oysters PTY Ltd	2%	0%	Software Company

Pitopito kōrero mō ngā taukī pūtea

Notes to the financial statements

FOR THE YEAR ENDED 30 SEPTEMBER 2021

7. Related Party Transactions

The immediate parent and ultimate controlling party respectively of the Group is defined under the Māori Fisheries Act 2004 (refer note 2). Details of the interest in Sealord Group Limited is disclosed in note 4. Details of interests in subsidiaries, associates, and joint ventures are disclosed in note 5.

Details of the year-end related party receivables and payables are disclosed in notes 21 and 26 respectively.

(a) Transactions between the Group and Sealord Group Limited

During the year there have been transactions between the Group and Sealord Group Limited (Sealord) as follows:

$000's	2021	2020
Sales to Sealord	975	208
Other revenue from Sealord	5,860	5,544
Purchases from Sealord	(5,963)	(13,135)
Dividend received from Sealord	6,566	6,438
Interest received from Sealord	62	69
Loan repayment from Sealord	3,804	-
Foreign exchange movements on loan advance to Sealord	447	(167)

(b) Transactions between the Group and its Associates and Joint Ventures

During the year the Company leased berthage from Auckland Fishing Port for $0.2 million (2020: $0.2 million)

During the year there have been transactions between the Group and its associates and joint ventures as follows:

$000's	2021	2020
Sales to associates & joint ventures	34,491	33,470
Other revenue from associates & joint ventures	514	511
Purchases from associates & joint ventures	(12,201)	(11,539)

(c) Transactions with Other Related Parties

During the year, the Company purchased Annual Catch Entitlement (ACE) of $9.2 million (2020: $5.9 million) from Te Ohu Kai Moana Trustee Limited and other shareholders.

During the year Pupuri Taonga Trust Limited recovered quota ownership costs of $5.8 million (2020: $5.5 million) from Sealord Group Limited

During the year there have been transactions between the Group and companies associated with its Directors as follows:

$000's	2021		2020	
Company	Purchased Services	Sales	Purchased Services	Sales
Bancorp Corporate Finance Limited	108	-	34	-
Contact Energy Limited	-	-	192	-
Foodstuffs North Island	6	8,761	8	9,103
Ngāti Porou Seafoods Group	-	-	280	285
Quality Ocean International Limited	85	633	14	769
	199	9,394	528	10,157

(d) Compensation of Key Management Personnel

The remuneration of the Board of Directors has been disclosed in note 13.

The remuneration of the Chief Executive Officer and his direct reports during the year was as follows:

$000's	2021	2020
Short term benefits	3,021	3,663
Total compensation	3,021	3,663

Pitopito kōrero mō ngā taukī pūtea

Notes to the financial statements

FOR THE YEAR ENDED 30 SEPTEMBER 2021

8. Quota Shares

Quota shares are treated as an asset with an indefinite life, as the shares are issued under the Quota Management System, which is based on individual transferable quota property rights. Quota shares purchased are recorded at cost. Quota shares are not amortised and are carried at cost less any accumulated impairment losses.

Impairment losses are recognised whenever the carrying amount of an asset exceeds its recoverable amount. Quota shares are tested for impairment annually or whenever there is an indication of impairment on an individual basis or at a cash-generating unit level. The indefinite life assessment is reviewed annually to determine whether it continues to be supportable.

Determining whether the carrying value of quota is impaired is based on an estimation of the value-in-use or fair value less costs to sell of the quota. Fair value is determined by taking the average of three independent market valuations on each species. These valuations were based a comparable sales methodology, factoring in the following Level 2 and 3 inputs; historical and current FishServe data, market intelligence and advice from professional industry valuers. Adjustments were made for current knowledge of market values on certain species.

The three brokers who provided valuations were:

- Aotearoa Quota Brokers Limited;
- Finest Kind Limited; and
- Quota Management Systems Limited.

The value-in-use of the quota shares is assessed under a discounted cash flow model for the relevant cash generating unit if the fair value of any of the individual quota shares within that cash generating unit is below its carrying amount. Where the value-in-use of quota shares was calculated to determine the recoverable amount, this was prepared on the basis described note 10.

The carrying amounts were determined to be lower than their recoverable amount for all quota.

$000's	2021	2020
Carrying amount at 1 October	**244,608**	242,719
Additions	**737**	1,889
Disposals	-	-
Carrying amount at 30 September	**245,345**	**244,608**

Pitopito kōrero mō ngā taukī pūtea

Notes to the financial statements

FOR THE YEAR ENDED 30 SEPTEMBER 2021

9. Biological Assets

Biological assets relate to the Group's inventories of live shellfish growing on farms owned and operated by the Group. Biological assets are stated at fair value less point-of-sale costs, by reference to market prices, with any change therein recognised in the Income Statement. Biological assets are transferred to inventory at the time of harvest.

The following valuation assumptions have been adopted in determing the fair value of the Groups biological assets:

(a) Costs are based on current average costs and are variable depending on the biological assets location and age being assessed.

(b) Revenue is based on current pricing and expected levels of production, with an assessment made about the long term future returns for each product.

Biological assets are valued at market prices less harvesting, and post harvest costs, and are measured using Level 3 valuations (refer note 28 (g)) and there were no transfers between levels during the year.

$000's	**2021**	2020
Balance at beginning of year	6,530	6,986
Change in values less estimated point-of-sale costs	6,049	4,924
Harvested produce transferred to inventories	(5,763)	(5,380)
Total biological assets	**6,816**	**6,530**

The following unobservable inputs were used to measure the Group's biological assets:

$000's	**Fair Value at 30 September 2021**	**Valuation technique**	**Unobservable inputs**	**Relationship of unobservable inputs to fair value**
Oysters	**2021: 5,317**	Estimated market price of volumes produced less costs	Annual oyster yield	The higher the yield the higher the fair value
	2020: 5,034		Annual price per dozen per season	The higher the price the higher the fair value
Pāua	**2021: 1,500**	Estimated market price of volumes produced less costs	Annual pāua yield	The higher the yield the higher the fair value
	2020: 1,496		Annual price per kg per season	The higher the price the higher the fair value

Included in the cost of sales in the Group is a fair value increase of $0.286 million (2020: decline $0.456 million) in relation to biological assets.

Pitopito kōrero mō ngā taukī pūtea

Notes to the financial statements

FOR THE YEAR ENDED 30 SEPTEMBER 2021

10. Goodwill

The acquisition method of accounting is used to account for all business combinations regardless of whether equity instruments or other assets are acquired. The excess of the cost of the business combination, any non controlling interests of the acquiree and the fair value of the acquirers previously held equity interest in the acquiree over the net fair value of the Group's share of the identifiable net assets acquired is recognised as goodwill.

For the purpose of impairment testing, goodwill is allocated to each of the Group's cash-generating units expected to benefit from the synergies of the combination. Cash-generating units to which goodwill has been allocated are tested for impairment annually, or more frequently when there is an indication that the unit may be impaired. Goodwill is currently held only in the Ika cash-generating unit. The recoverable amount is the higher of fair value less cost to sell and value-in-use. If the recoverable amount of the cash-generating unit is less than the carrying amount of the unit, the impairment loss is allocated first to reduce the carrying amount of any goodwill allocated to the unit and then to the other assets of the unit pro-rata on the basis of the carrying amount of each asset in the unit. Any impairment loss is recognised immediately in the Income Statement and is not reversed in a subsequent period.

Determining whether goodwill is impaired requires an estimation of the value-in-use of the cash-generating units to which goodwill has been allocated. The value in use calculation requires an estimate of the future cash flows expected to arise from the cash-generating unit and a suitable discount rate in order to calculate present value. A discount factor of 6.00% per annum (2020: 6.00% per annum) was applied in the value-in-use models.

Cash flows were projected based on actual 2021 operating results and the 2022 financial budget approved by the Directors. Value-in-use calculations cover a five-year period with forecasted cash flows through to 2026 with a terminal value. The 2022 budget EBIT is applied out to 2026 assuming 1% (2020: 1%) growth. The cash flows beyond that five year period have been extrapolated, assuming 1% growth. Any reasonably possible change in the key assumptions on which recoverable amount is based would not cause the aggregate carrying amount to exceed the aggregate recoverable amount of cash-generating units.

The key assumptions used in the value in use calculations:

(i) Sales growth - growth in sales was determined by management who have in-depth experience in the industry;

(ii) Budget margins - based on historical margins; and

(iii) Price inflation - forecast consumer price indices were applied to raw material costs and overheads.

The carrying amount of the Ika business unit was determined to be lower than the recoverable amount and no impairment loss was recognised.

$000's	2021	2020
Opening net carrying amount	**4,710**	4,710
Impairment adjustment	-	-
Closing net carrying amount	**4,710**	**4,710**

Pitopito kōrero mō ngā taukī pūtea

Notes to the financial statements

FOR THE YEAR ENDED 30 SEPTEMBER 2021

11. Provisions

The Group has two significant provisions. These are employee benefits, and dividend obligations.

$000's	2021	2020
Employee benefits	**2,959**	3,076
Dividend obligations	**10,819**	8,846
Total provisions	**13,778**	**11,922**

Employee Benefits

Liabilities for annual leave, long service leave, and accumulating sick leave are accrued and recognised in the Statement of Financial Position. The liability for annual leave is measured at the amount expected to be paid when the leave liability is settled.

The liability for long service leave is recognised and measured at the present value of expected future payments made in respect of services provided by employees up to reporting date. Consideration is given to expected future wage and salary levels and probability of employee departures and periods of service.

The liability for accumulating sick leave is recognised based on what expectation that the Group has that it will pay sick leave with respect to the unused entitlement that has accumulated at the reporting date. Liabilities for non-accumulating sick leave are recognised when the leave is taken and measured at the rates paid or payable.

Contributions to defined contribution retirement benefit plans are recognised as an expense when employees have rendered service entitling them to contributions.

Dividend Obligation

Under the requirements of the Māori Fisheries Act 2004, the Company must pay at least 40% of profit back to shareholders. This obligation to pay a dividend has been recognised as a provision.

Movements in each class of provision during the financial year are set out below:

$000's	Employee benefits	Dividend	Total
Year ended 30 September 2021			
Carrying amount at start of year	**3,076**	**8,846**	**11,922**
Additional provision recognised	**1,870**	**10,819**	**12,689**
Utilised during the year	**(1,987)**	**(8,846)**	**(10,833)**
Carrying amount at end of year	**2,959**	**10,819**	**13,778**
Year ended 30 September 2020			
Carrying amount at start of year	3,478	11,270	14,748
Additional provision recognised	2,172	8,846	11,018
Utilised during the year	(2,574)	(11,270)	(13,844)
Carrying amount at end of year	3,076	8,846	11,922

12. Redeemable Preference Shares

On 22 December 2004, AFL Investments Limited issued $20 million redeemable preference shares to Moana New Zealand. Contemporaneously the $20 million redeemable preference shares were transferred to Te Ohu Kai Moana Trustee Limited as repayment of a $20 million shareholder loan transferred to Moana New Zealand as part of the assets transferred under the Māori Fisheries Act. The non-interest bearing redeemable preference shares comprise 20 million shares with an issue price of $1 per share.

The redeemable preference shares agreement allowed Te Ohu Kai Moana Trustee Limited to put the redeemable preference shares to Moana New Zealand at any date from 29 November 2011 to 29 November 2019. In June 2019 a Variation Deed was signed extending the the term of the put option to 29 November 2024. The redemption price is to be determined through negotiation between the parties, but cannot exceed $1 per share.

At the Te Ohu Kai Moana Trustee Limited Hui-a-tau held on 31 March 2016, Iwi resolved that the redeemable preference shares should be cancelled by converting them into ordinary shares. These shares will be transferreed to Iwi at the same time as Te Ohu Kai Moana Trustee Limited's voting and Income shares in Moana New Zealand, as part of the share capital changes to be made under the revisions to the Māori Fisheries Act.

Pitopito kōrero mō ngā taukī pūtea

Notes to the financial statements

FOR THE YEAR ENDED 30 SEPTEMBER 2021

13. Expenses

The following items are included in cost of sales, distribution expenses, and administrative expenses;

$000's	Note	2021	2020
Amortisation of intangibles	25	**477**	606
Fees paid to auditors by for:			
Audit fees for the Group's financial statements		**182**	155
Fees paid to auditor by associated entities:			
Audit fees for Inshore Fisheries Joint Venture LP		**12**	11
Other assurance services		**11**	17
Tax and related advisory services		**37**	9
Bad debts		**3**	-
Defined contribution expense (Kiwisaver)		**634**	628
Depreciation	23 & 24	**8,144**	6,264
Directors' fees		**438**	429
Donations		**8**	35
Doubtful debts	21	**65**	28
Employee benefits expense		**28,002**	25,534
Net loss on disposal of assets		**11**	29
Research & development		**88**	230

Interest expense is accrued on a time basis using the effective interest method.

All other borrowing costs are recognised in the Income Statement, in the period in which they are incurred.

$000's	2021	2020
Finance expenses interest on bank loans & overdrafts	**1,890**	2,323
Interest on lease liabilities	**216**	239
	2,106	2,562

14. Other income/(expenses)

Transactions in foreign currencies are recorded using the exchange rates prevailing at the dates of the transaction. At the end of each reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at the end of the reporting period.

Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rate prevailing at the date when the valuation was determined (spot rate at the transaction date or a rate approximating that rate). Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Any foreign exchange gains and losses arising from these transactions are recognised in the Income Statement, except when deferred in equity as qualifying cash flow hedges as outlined in note 28.

$000's	2021	2020
Net foreign currency exchange gain/(loss)	**798**	(618)
Net foreign currency exchange gain/(loss) on hedged sales	**(1)**	6
	797	**(612)**

Pitopito kōrero mō ngā taukī pūtea

Notes to the financial statements

FOR THE YEAR ENDED 30 SEPTEMBER 2021

15. Revenue

(a) Revenue from contracts with customers

Revenue from the sale of goods is recognised at a point in time either when the goods are dispatched or when goods have reached their destination, depending on the terms and agreements with customers and when documentary evidence supports the customer taking ownership and control of the product. A receivable is recognised at this point as the right to payment becomes unconditional and only the passage of time is required before payment from the customer. Due to the perishable nature of seafood there is the potential of returns, claims and rejects from the customer. The impact of claims and returns have been assessed and found to be not significant to the revenue recognised and hence there are no impacts on the Group's revenue recognition. There is no variable consideration or financing components and payment terms are ordinarily within 30 days. Revenue is shown net of any goods and services tax, rebates and discounts, measured at fair value of the consideration received or receivable.

000's	Revenue	
Market	2021	2020
North America	4,269	4,445
China	6,995	12,036
Rest of Asia (Singapore,Taiwan, Hong Kong)	16,186	18,204
Australia	33,901	30,440
Other (Europe and Pacific Islands)	2,033	1,684
New Zealand	64,249	65,448
	127,633	132,257

(b) Other Revenue

(i) Rental income from operating leases is recognised on a straight line basis over the lease term.

(ii) Dividend income is recognised when received.

(iii) Interest received is accrued on a time basis using the effective interest method.

$000's	Note	2020	2019
Dividends received		1	1
Interest received		77	83
Wage Subsidy		-	2,181
Other income		372	242
Rental income		540	578
Revenue from related parties	7	6,374	6,055
		7,364	9,140

Pitopito kōrero mō ngā taukī pūtea

Notes to the financial statements

FOR THE YEAR ENDED 30 SEPTEMBER 2021

16. Cash Flow Statement Reconciliation

(a) operating activities

$000's	2021	2020
Reported profit for the year	**27,046**	**20,340**
Add/(deduct) non-cash items and non-operating items:		
Depreciation, amortisation and impairment	**8,851**	6,850
Movement in fair value of biological assets	**(286)**	456
Share of profit of associates & joint ventures	**(23,398)**	(15,521)
Loss on sale of property, plant & equipment	**11**	29
Unwinding of prepayments	**-**	(2,232)
Unrealised foreign currency (gain)/loss	**(14)**	(191)
Bad debts	**2**	-
Other	**13**	21
Change in fair value of foreign exchange contracts & interest rate swaps	**(182)**	(564)
Decrease/(increase) in deferred tax	**361**	565
Movement in working capital		
Decrease/(increase) in receivables & prepayments	**(1,621)**	6,830
Decrease/(increase) in inventory & biological assets	**1,824**	(1,408)
Increase/ (decrease) in payables & accruals	**1,999**	(788)
Increase/(decrease) in employee entitlements	**(117)**	(402)
Increase/(decrease) in other assets/liabilities	**1,721**	369
Add/(deduct) items classified as investing activities	**6,789**	1,207
Add/(deduct) items classified as financing activities	**(6,534)**	739
Net cash flows from operating activities	**16,465**	**16,300**

17. Current Tax

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities on the current period's taxable income and any adjustments in respect of previous years.

Income tax is recognised in the income statement, apart from when it relates to items recognised directly in other comprehensive income or equity, in which case it is recognised in other comprehensive income or equity.

$000's	2021	2020
Current tax expense	**1,068**	2
Deferred tax expense	**172**	283
Total income tax expense/(benefit)	**1,240**	**285**

The tax on the profit differs from the theoretical amount that would arise using the applicable New Zealand Corporation tax rate or Māori authority tax rates as follows:

$000's	2021	2020
Profit/ (Loss) before tax	**28,286**	**20,625**
Income tax at applicable rate	**5,938**	4,589
Non-taxable income included in accounting profit	**(2,585)**	(2,279)
Expenses not deductible	**491**	458
Other	**(27)**	46
Imputation credits	**(2,577)**	(2,529)
Total income tax expense/(benefit)	**1,240**	**285**

The company is a Māori authority and is taxed at the Māori authority tax rate. Other entities in the Group are taxed at the corporate tax rates.

Pitopito kōrero mō ngā taukī pūtea

Notes to the financial statements

FOR THE YEAR ENDED 30 SEPTEMBER 2021

18. Deferred Tax

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised.

Judgement is required in assessing whether deferred tax assets and certain deferred tax liabilities are recognised on the balance sheet. Deferred tax assets, including those arising from unrecouped tax losses, capital losses and temporary differences, are recognised only where it is considered more likely than not that they will be recovered, which is dependent on the generation of sufficient future taxable profits. These judgements and assumptions are subject to risk and uncertainty, hence there is a possibility that changes in circumstances will alter expectations, which may impact the amount of deferred tax assets and deferred tax liabilities recognised in the Statement of Financial Positionand the amount of other tax losses and temporary differences not yet recognised.

The movement in deferred tax assets during the year, without taking into consideration the offsetting of balances within the same tax jurisdiction, is as follows:

Deferred tax asset $000's	Tax depreciation	Derivative financial instruments	Tax losses recognised	Provisions and other	Total
At 1 October 2020	**1,030**	**292**	**-**	(492)	830
Movement					
- Income Statement	**(112)**	-	-	(60)	(172)
- Equity	**-**	(189)	-	-	(189)
At 30 September 2021	**918**	**103**	**-**	**(552)**	**469**
At 1 October 2019	1,083	574	276	(538)	1,395
Movement					
- Income Statement	(53)	-	(276)	46	(283)
- Equity	-	(282)	-	-	(282)
At 30 September 2020	**1,030**	**292**	**-**	**(492)**	**830**

The following are the income tax effects relating to Comprehensive Income

Group $000's	Before tax amount 2021	Tax (expense) / benefit 2021	Net of tax amount 2021	Before tax amount 2020	Tax (expense) / benefit 2020	Net of tax amount 2020
Cash flow hedges	**1,082**	**(189)**	**893**	1,612	(282)	1,330
Associates' derivative financial instruments	**1,970**	**-**	**1,970**	10,248	-	10,248
	3,051	**(189)**	**2,863**	**11,860**	**(282)**	**11,578**

19. Imputation Credit Account

$000's	2021	2020
Balance at beginning of year	**14,184**	13,531
Imputation credits attached to dividends received	**2,577**	2,529
Imputation credits attached to dividends paid and accrued	**(2,295)**	(1,876)
Imputation credits attached to tax paid and refunded	**2,411**	-
Balance at end of year	**16,877**	**14,184**

Comparative numbers have been restated to reflect the actual balance of imputation account held at the Inland Revenue.

Pitopito kōrero mō ngā taukī pūtea

Notes to the financial statements

FOR THE YEAR ENDED 30 SEPTEMBER 2021

20. Cash and Bank Balances

Cash and bank balances in the Statement of Financial Position comprise cash at bank and short-term deposits with an original maturity of three months or less.

$000's	2021	2020
Cash at bank & in hand	**388**	75
Total cash & bank balances	**388**	**75**

21. Trade and Other Receivables

Trade receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any provision for expected credit losses.

The Group applies the simplified approach to measuring expected credit losses which uses a lifetime expected credit loss allowance for all receivables as they all display the same risk profile. Related party receivables are mainly trade in nature and are on terms consistent with external customers.

$000's	2021	2020
Trade receivables	**8,507**	7,420
Provision for loss allowance	**(102)**	(39)
Other receivables & prepayments	**1,608**	1,247
Receivables - Joint ventures	**299**	63
Total receivables & prepayments	**10,312**	**8,691**

Bad and Doubtful Trade Receivables

The average credit period on sales of goods is 27 days (2020: 24 days). No interest is charged on trade receivables. The Group maintains a provision for estimated losses expected to arise from customers being unable to make required payments. Receivables are reviewed periodically for impairment and bad debts are written off in the period in which they are identified.

The measurement of expected credit losses is a function of the probability of default, loss given default and the exposure at default. The Group considers an event of default as occurring when information obtained (internally and externally) indicates a debtor is unlikely to pay its creditors including the Group. The assessment of the probability of default and loss given default is based on historical data adjusted by forward looking information relating to the debtor and general economic conditions of the debtors.

As for the exposure at default, this is represented by the assets' gross carrying amount at the reporting date.

Before accepting a new customer the Group performs credit checks, including, but not limited to verifying credit references, performing company checks and investigating any previous defaults, to assess the creditworthiness of the new customer. In determining the recoverability of a trade receivable the Group considers any change in the credit quality of the trade receivable from the date credit was initially granted up to the reporting date.

The Group has recognised a loss of $0.065 million (2020: $0.028 million) in respect of bad trade receivables during the year ended 30 September 2021.

The Group does not hold any collateral in respect of the balances above.

$000's	2021	2020
Balance at 1 October	39	11
Expected credit loss	65	28
Amount written off during the year	(2)	-
Balance at 30 September	**102**	**39**

Pitopito kōrero mō ngā taukī pūtea

Notes to the financial statements

FOR THE YEAR ENDED 30 SEPTEMBER 2021

22. Inventories

Inventory is stated at the lower of cost or net realisable value.

Cost is determined on a weighted average basis and includes the expenditure incurred in bringing inventory to its existing condition and location. Costs include an appropriate share of fixed overheads, which are allocated on the basis of normal production capacity. Net realisable value is the estimated selling price in the ordinary course of business less any applicable selling expenses.

$000's	2021	2020
Raw materials at cost	**562**	1,853
Finished goods at cost	**3,198**	3,947
Finished goods at net realisable value	**874**	1,077
Packaging materials & fish bins	**990**	857
Total inventories	**5,624**	**7,734**

The cost of inventories recognised in the Group as an expense during the year was $47.1 million (2020: $51.7 million), and includes $1.023 million writedown (2020: $0.048 million writedown) in respect of inventory to net realisable value.

23. Property, Plant and Equipment

Property, plant and equipment are stated at cost less accumulated depreciation and any impairment losses. Any gains and losses on the disposal of property, plant and equipment are recognised in the Income Statement. The gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sale proceeds and the carrying amount of the asset. Impairment is tested when there are indicators of impairment.

The estimation of the useful lives of assets has been based on historical experience as well as manufacturers' warranties (for plant and equipment), lease terms (for leased equipment), and turnover policies (for motor vehicles). In addition, the condition of the assets is assessed at least once per year and considered against the remaining useful life. Adjustments to useful lives are made on a prospective basis when considered necessary.

All assets are depreciated on a straight line basis with the exception of motor vehicles, which are depreciated on the diminishing value basis.

	Years
Buildings	5-50
Leasehold improvements	3-30
Furniture, fittings, and office equipment	2-10
Marine farm structures	14
Motor vehicles	3-8
Plant and machinery	2-20
Vessels	2-14

Pitopito kōrero mō ngā taukī pūtea

Notes to the financial statements

FOR THE YEAR ENDED 30 SEPTEMBER 2021

$000's	Land	Buildings	Leasehold improvements	Furniture, fittings, & office equipment	Marine farm structures	Motor vehicles	Plant & machinery	Vessels	Capital work in progress	Total
Year ended 30 September 2021										
Opening net carrying amount	8,461	21,587	31	1,332	1,929	2,166	10,175	313	1,954	47,948
Additions	-	203	-	138	813	280	1,266	34	8,501	11,235
Disposals	-	-	(18)	-	-	(36)	(36)	-	-	(90)
Depreciation charge for the year	-	(1,054)	(10)	(278)	(242)	(478)	(1,732)	(47)	-	(3,841)
Impairment (losses) / reversal charged to Income Statement	-	-	-	-	-	-	-	-	-	-
Closing net carrying amount	**8,461**	**20,736**	**3**	**1,192**	**2,500**	**1,932**	**9,673**	**300**	**10,455**	**55,252**
Balance at 30 September 2021										
Cost	8,461	28,631	327	3,287	6,619	3,188	30,900	993	10,455	92,862
Accumulated depreciation		(7,895)	(324)	(2,095)	(4,119)	(1,256)	(21,227)	(693)		(37,609)
Net carrying amount	**8,461**	**20,736**	**3**	**1,192**	**2,500**	**1,932**	**9,673**	**300**	**10,455**	**55,252**

$000's	Land	Buildings	Leasehold improvements	Furniture, fittings, & office equipment	Marine farm structures	Motor vehicles	Plant & machinery	Vessels	Capital work in progress	Total
Year ended 30 September 2020										
Opening net carrying amount	8,461	22,040	45	1,458	1,256	2,388	10,470	308	1,819	48,245
Additions	-	603	-	152	852	277	1,391	43	135	3,453
Disposals	-	-	-	-	-	(46)	(2)	-	-	(48)
Depreciation charge for the year	-	(1,056)	(14)	(278)	(179)	(473)	(1,684)	(38)	-	(3,722)
Impairment (losses) / reversal charged to Income Statement	-	-	-	-	-	20	-	-	-	20
Closing net carrying amount	**8,461**	**21,587**	**31**	**1,332**	**1,929**	**2,166**	**10,175**	**313**	**1,954**	**47,948**
Balance at 30 September 2020										
Cost	8,461	28,428	362	3,149	5,806	3,096	30,969	960	1,954	83,185
Accumulated depreciation	-	(6,841)	(331)	(1,817)	(3,877)	(930)	(20,794)	(647)	-	(35,236)
Net carrying amount	**8,461**	**21,587**	**31**	**1,332**	**1,929**	**2,166**	**10,175**	**313**	**1,954**	**47,948**

Pitopito kōrero mō ngā taukī pūtea

Notes to the financial statements

FOR THE YEAR ENDED 30 SEPTEMBER 2021

24. Leases

The Group leases certain property, plant and equipment. The Group recognises a right-of-use asset and a corresponding lease liability with respect to all lease arrangements in which it is the lessee, except for short-term leases and leases of low value assets where the Group recognises the lease payments as an other operating expense on a straight-line basis over the term of the lease. Annual Catch entitlement multi year leases are prepaid in full on inception date.

The right of use (ROU) assets are initially measured at cost, which comprises the initial amount of the lease liability plus any prepaid lease payments. The ROU assets are subsequently depreciated using the straight line method over the shorter of the estimated useful lives of the ROU assets or the remaining estimated lease term. The estimated useful lives of ROU assets aredetermined on the same basis as similar owned assets within property, plant and equipment.

Lease liabilities are initially measured at the present value of the unpaid lease payments at commencement date, discounted by using the rate implicit in the lease. If this rate cannot be readily determined, the Group uses its incremental borrowing rate (IBR), which reflects the borrowing rates that could be obtained from financial institutions as if the Group had purchased the leased asset, with the term of the borrowing similar to the lease term. The weighted average rate applied on adoption of IFRS 16 in 2020 was 4.7%. ROU assets are tested for impairment in accordance with NZ IAS 36 Impairment of Assets, replacing the previous requirements to recognise a provision for onerous lease contracts.

The liability is remeasured when there is a change in future lease payments arising from a change in an index or a rate and if the Group revises its assessment as to whether it will exercise a purchase, extension or termination option. A corresponding adjustment is made to the carrying amount of the right of use asset, or is recognised in the income statement if the carrying amount of the right of use asset has been reduced to zero.

The lease term is the non-cancellable period of a lease, together with periods covered by an option (available to the lessee only) to extend or terminate the lease if the lessee is reasonably certain to exercise/not to exercise that option. In determining the lease term, the Group considers all facts and circumstances that create an economic incentive to exercise/not exercise an option. Such assessment is reviewed if a significant event or change in circumstances occurs which affects this assessment and is within the control of the Group.

Right of Use Assets $000's	Buildings	Plant and machinery	Annual Catch Entitlement	Motor Vehicles	Total
Balance at 1 October 2020	3,326	27	1,973	284	5,610
Additions	4,050	-	5,300	443	9,793
Terminations (Net)	(1,098)	-	-	-	(1,098)
Depreciation	(825)	(13)	(3,253)	(212)	(4,303)
Balance at 30 September 2021	**5,453**	**14**	**4,020**	**515**	**10,002**

$000's	Buildings	Plant and machinery	Annual Catch Entitlement	Motor Vehicles	Total
Balance at 1 October 2019	**4,210**	**40**	**1,989**	**443**	**6,682**
Additions	-	-	1,470	-	1,470
Terminations (Net)	-	-	-	-	-
Depreciation	(884)	(13)	(1,486)	(159)	(2,542)
Balance at 30 September 2020	**3,326**	**27**	**1,973**	**284**	**5,610**

Pitopito kōrero mō ngā taukī pūtea

Notes to the financial statements

FOR THE YEAR ENDED 30 SEPTEMBER 2021

Lease Liabilities - Maturity Analysis $000's	2021	2020
Lease liabilities under NZ IFRS 16		
Less than one year	779	1,922
Between one and five years	1,679	2,380
More than five years	3,642	433
Total lease payable	6,100	4,735
Current	779	1,922
Non-current	5,321	2,813

The Group leases various property, plant and equipment under non-cancellable leases expiring within three months to 22 years. The leases have varying terms and have no option to purchase in respect of the leased operating plant and equipment in the financial year ended 30 September 2021. Annual Catch entitlement leases are prepaid in full on inception date for periods from 3 to 5 years and are negotiated based on commercial rates.

Amount Recognised in the Income Statement $000's	2021	2020
Depreciation of right-of-use assets	(4,303)	(2,542)
Interest on lease liabilities	(216)	(239)
Short-term leases	(135)	(135)
Leases of low-value assets	(25)	(25)

The total cash outflow for leases in 2021 was $7.5 million (2020: $3.7 million)

$000's	2021	2020
Opening Leases	4,735	6,682
Additions	9,783	1,470
Interest	216	239
Repayments	(7,515)	(3,656)
Terminations	(1,119)	-
Closings borrowings	6,100	4,735

Pitopito kōrero mō ngā taukī pūtea

Notes to the financial statements

FOR THE YEAR ENDED 30 SEPTEMBER 2021

25. Intangibles

Intangible assets are reported at cost less accumulated amortisation and accumulated impairment losses. Amortisation is charged on a straight- line basis over their estimated useful lives. The estimated useful lives, residual values and amortisation method are reviewed at the end of each reporting period, with the effect of any changes being accounted for on a prospective basis.

Software is amortised over 2-5 years.

Marine farm licences are treated as an asset with an indefinite life as it is highly probable that the licences will be renewed and the costs of renewal are minimal. Marine farm licenses purchased are recorded at cost less any accumulated impairment losses. The carrying value of marine farm licences are reviewed annually for impairment, or whenever there is an indication of impairment. Impairment testing was performed using a discounted cash flow model based on value-in-use. A post-tax discount rate of 6.5% (2020: 6.5%) was applied. Future cash flows were projected for 5 years and a terminal growth rate of 1% (2020: 1%) was applied. Key assumptions on EBITDA and capital expenditure were based on actual results and business plans.

The forecasts for purposes of valuation are sensitive to changes in foreign exchange rates, projected operating earnings and cash flows in the terminal year.

	2021			2020		
$000's	**Marine farm licences**	**Software**	**Total**	Marine farm licences	Software	Total
Opening net carrying amount	**5,403**	**731**	**6,134**	5,160	1,040	6,200
Additions	**283**	**136**	**419**	243	297	540
Disposals	**-**	**-**	**-**	-	-	-
Amortisation charge for the year	**-**	**(477)**	**(477)**	-	(606)	(606)
Closing net carrying amount	**5,686**	**390**	**6,076**	**5,403**	**731**	**6,134**
Cost	**5,686**	**5,845**	**11,531**	5,403	5,709	11,112
Accumulated amortisation	**-**	**(5,455)**	**(5,455)**	-	(4,978)	(4,978)
Net carrying amount	**5,686**	**390**	**6,076**	**5,403**	**731**	**6,134**

The amortisation charge for the year of $0.477 million, (2020: $0.606 million) is an administration expense in the Income Statement.

26. Trade and Other Payables

Trade and other payables are initially recognised at fair value and then subsequently measured at amortised cost.

$000's	**2021**	2020
Trade payables	**4,469**	3,576
Sundry payables & accruals	**5,177**	3,089
Payables to related parties - Joint Ventures	**1,073**	2,056
Total Payables	**10,720**	**8,721**

Pitopito kōrero mō ngā taukī pūtea

Notes to the financial statements

FOR THE YEAR ENDED 30 SEPTEMBER 2021

27. Borrowings

The Group has its banking facilities with Westpac New Zealand Limited, and its borrowing facility includes two tranche's, Tranche A, and Tranche B.

The Tranche A loan is the main funding facility for Moana New Zealand and is subject to a floating interest rate. Tranche A matures on 30 November 2021. The Tranche B loan is for the specific purpose of lending to Sealord Group Limited, to enable Sealord Group Limited to pay the deposit on a new deep sea vessel (refer to note 4) and is denominated in Euros. Sealord Group Limited reimburses the Company for the borrowing cost of loan, and Sealord Group Limited takes all the foreign currency exposure risk. In August 2021 Sealord Group Limited repaid $3.8m of the loan.

At 30 September 2021 the Group had entered new agreements with Westpac New Zealand Limited and Bank of New Zealand for $50m each taking our undrawn amount to $57.1m. (2020: $41.8m) The maturity date of the new facilities is 30 November 2026 and are subject to a floating interest rate. The Group has negative working capital of $23.6 million. The undrawn debt facilities of $57.1 million exceed the negative working capital.

To hedge future interest rate risk, the Group has entered into a series of interest rate swap arrangements (refer note 28(c)). These hedging arrangements transform the future variable debt interest cash flows, attributable to changes in the bank-to-bank rate, back to a known fixed debt interest cash flow based on the relevant swap rate existing at the inception of the hedge relationship. During the year, the weighted average interest rate was 3.12%, (2020: 3.98%).

Interest is paid on Tranche A and B, and the cash flow hedge swap arrangements quarterly in arrears.

The bank loans are secured by a general security agreement over the assets of the Group and a mortgage over the quota shares. In addition there is a negative pledge, which with limited exceptions does not permit the Group to grant any security interest over its assets. The negative pledge deed requires the Group to maintain certain levels of shareholders' funds and operate within defined performance ratios. The banking arrangements also create restrictions over the sale or disposal of assets.

Throughout the year, the Company has complied with all covenant requirements.

$000's	2021	2020
Bank loan - Tranche A - Moana New Zealand operations (secured)	39,200	40,200
Bank loan - Tranche B - Sealord Group Limited vessel loan (secured)	3,720	7,971
Total bank loan	**42,920**	**48,171**

2021 repayable as follows:	Less than one year	Between 1-2 years	Between 2-5 years	Greater than 5 years
Bank loans (secured)	-	-	-	42,920

2020 Repayable as follows:	Less than one year	Between 1-2 years	Between 2-5 years	Greater than 5 years
Bank loans (secured)	-	48,171	-	-

$000's	2021	2020
Opening borrowings	48,171	47,805
Withdrawals	8,900	7,000
Repayments	(13,704)	(6,800)
Foreign exchange movements	(447)	166
Closings borrowings	**42,920**	**48,171**

Pitopito kōrero mō ngā taukī pūtea

Notes to the financial statements

FOR THE YEAR ENDED 30 SEPTEMBER 2021

28. Risk Management

The Group manages its exposure to key financial risks in accordance with the Group's treasury risk management policy, which is approvedby the Board. The objective of the policy is to support the delivery of the Group's financial targets whilst protecting future financial security.

Derivative Financial Instruments

The Group uses derivative financial instruments such as forward exchange contracts, currency options and interest rate swaps to hedge its risk associated with foreign currency and interest rate fluctuations. Such derivative financial instruments are initially recognised at fair value on the date a derivative contract is entered into and subsequently re-measured at their fair value at each reporting date. The Group designates certain derivatives as either hedges of the fair value of recognised assets or liabilities or firm commitments (fair value hedges), hedges of highly probable forecast transactions or hedges of foreign currency risk of firm commitments (cash flow hedges).

A derivative is presented as a non-current asset or a non-current liability if the remaining maturity of the instrument is more than 12 months and it is not expected to be realised or settled within 12 months. Other derivatives are presented as current assets or current liabilities.

The Group's policy is to apply cash flow and fair value hedging in accordance with NZ IFRS 9. The Group designates certain hedging instruments, which may include derivatives, embedded derivatives and non-derivatives in respect of foreign currency exchange risk, as either fair value hedges or cash flow hedges. Hedges of foreign currency exchange risk on firm commitments are accounted for as cash flow hedges.

Cash Flow Hedges

Cash flow hedges are hedges of the Group's exposure to variability in cash flow that is attributable to a particular risk associated with a recognised asset or liability or a highly probable forecast transaction and that could affect profit or loss. The effective portion of any gain or loss on a hedging instrument is recognised in other comprehensive income and accumulated as a separate component of equity in the cash flow hedging reserve, while the ineffective portion is recognised in the profit or loss in the Income Statement.

Amounts taken to equity through the cash flow hedging reserve are transferred to the profit or loss in the Income Statement when the hedged transaction affects profit or loss, such as when a forecast sale or purchase occurs.

If a forecast transaction is no longer expected to occur, amounts previously recognised in the cash flow hedge reserve are transferred to profit or loss in the Income Statement. If a hedging instrument expires or is sold, terminated or exercised without replacement or rollover, or if its designation as a hedge is revoked, amounts previously recognised in equity in the cash flow hedging reserve remain in equity until the forecast transaction occurs.

Fair Value Hedges

Changes in the fair value of derivatives that are designated and qualify as fair value hedges are recorded in profit or loss immediately, together with any changes in the fair value of the hedged item that are attributable to the hedged risk. The change in the fair value of the hedging instrument and the change in the hedged item attributable to the hedged risk are recognised in the line of profit or loss relating to the hedged item.

Hedge accounting is discontinued when the Group revokes the hedging relationship, the hedging instrument expires or is sold, terminated, or exercised, or no longer qualifies for hedge accounting. The adjustment to the carrying amount of the hedged item arising from the hedged risk is amortised to profit or loss from that date.

Fair Value

The fair value of financial assets and financial liabilities are determined as follows:

- the fair value of financial assets and financial liabilities (excluding derivative instruments) is determined in accordance with generally accepted pricing models based on discounted cash flow analysis using prices from observable current market transactions; and
- the fair value of derivative instruments is calculated using quoted market prices where available. Forward foreign exchange contracts are measured using observable market forward exchange rates and yield curves derived from observable market interest rates matching maturities of the contracts. Interest rate swaps are measured at the present value of future cash flows estimated and discounted based on the applicable yield curves derived from observable market interest rates.

Pitopito kōrero mō ngā taukī pūtea

Notes to the financial statements

FOR THE YEAR ENDED 30 SEPTEMBER 2021

Quantitative Disclosures

(a) Instruments Used by the Group

Derivative financial instruments are used by the Group in the normal course of business in order to hedge exposure to fluctuations in foreign exchange and interest rates.

At balance date the carrying value of foreign currency forward exchange contracts, currency options and interest rate swaps were:

$000's	2021	2020
Current assets		
Forward currency contracts - cash flow hedges	296	289
	296	**289**
Non-current assets		
Interest rate swap contracts - cash flow hedges	133	-
	133	-
Assets	**429**	**289**
Current liabilities		
Forward currency contracts - cash flow hedges	(598)	(188)
Interest rate swap contracts - cash flow hedges	-	(432)
	(598)	**(620)**
Non-current liabilities		
Interest rate swap contracts - cash flow hedges	(415)	(1,328)
	(415)	**(1,328)**
Liabilities	**(1,013)**	**(1,948)**
Net total	**(584)**	**(1,659)**

(b) Foreign Currency Exchange Risk Management

The Group has exposure to foreign exchange risk as a result of transactions denominated in foreign currencies, arising in the normal course of business. The Group uses foreign currency forward exchange contracts and options to manage these exposures. The foreign currencies in which the Group primarily transacts are Australian dollars, United States dollars, British pounds, Euro and Japanese yen.

Where exposures are reasonably certain it is the Group's policy to hedge these risks as they arise. For those exposures that are less certain in their timing and extent, such as future sales and purchases, it is the Group's policy to cover a proportion of the anticipated exposures for a maximum period of twelve months forward.

Foreign exchange risk arises when future commercial transactions or recognised assets or liabilities are denominated in a currency that is not in New Zealand dollars. Approximately 58% (2020: 60%) of the Group's sales are denominated in currencies other than the New Zealand dollar, whilst almost 100% of costs are denominated in New Zealand dollars.

Pitopito kōrero mō ngā taukī pūtea

Notes to the financial statements

FOR THE YEAR ENDED 30 SEPTEMBER 2021

Foreign Exchange Sensitivity Analysis

The following table details the Group's sensitivity to a 10% increase and decrease in the New Zealand dollar against the relevant foreign currency:

30 September 2021		Foreign Exchange Risk			
		10% decrease		10% increase	
$000's	Carrying Amount	Profit	Equity	Profit	Equity
Cash & cash equivalents	-	-	-	-	-
Derivatives - cash flow hedges	(302)	-	(3,041)	-	2,489
Trade debtors	4,635	515	-	(421)	-
Trade creditors	1,032	(115)	-	94	-
Total increase / (decrease)		**400**	**(3,041)**	**(327)**	**2,489**

30 September 2020		Foreign Exchange Risk			
		10% decrease		10% increase	
$000's	Carrying Amount	Profit	Equity	Profit	Equity
Cash & cash equivalents	10	1	-	(1)	-
Derivatives - cash flow hedges	106	-	(2,973)	-	2,433
Trade debtors	4,158	462	-	(378)	-
Trade creditors	1,104	(123)	-	100	-
Total increase / (decrease)		**340**	**(2,973)**	**(279)**	**2,433**

Forward Foreign Currency Exchange Contracts

The main source of hedge ineffectiveness in these hedging relationships is the effect of the counterparty and the Group's own credit risk on the fair value of the forward contracts, which is not reflected in the fair value of the hedged item attributable to changes in foreign exchange rates. No other sources of ineffectiveness emerged from these hedging relationships.

The notional principal amounts of the outstanding forward foreign exchange contracts at 30 September 2021 were $34.5 million (2019: $31.2 million). The hedged highly probable forecast transactions denominated in foreign currency are expected to occur at various dates during the next 12 months.

Forward currency contracts - cash flow hedges & fair value hedges	NZD Notional Amounts		Average Contract Rates	
$000's	2021	2020	2021	2020
Maturity 0-12 months				
Sell New Zealand dollars / Buy Australian dollars	-	200	-	0.9195
Sell New Zealand dollars / Buy Euro dollars	1,048	-	0.5910	-
Sell Australian dollars / Buy New Zealand dollars	14,281	16,528	0.9362	0.9330
Sell JPY / Buy New Zealand dollars	191	223	78.0975	69.5954
Sell US dollars / Buy New Zealand dollars	19,021	14,300	0.7057	0.6583
	34,541	31,251		

Cashflow hedges movement		
$000's	2021	2020
Opening balance	79	(1,034)
Charged to equity	(319)	1,314
Transfer to profit or loss	(77)	35
Income tax expense	70	(236)
Closing balance	**(247)**	79

Pitopito kōrero mō ngā taukī pūtea

Notes to the financial statements

FOR THE YEAR ENDED 30 SEPTEMBER 2021

(c) Interest Rate Risk

The Group's exposure to market interest rates relates primarily to the Group's long-term debt obligations.

The Group's policy is to manage its finance costs using a mix of fixed and variable rate debt or derivatives. The Group's treasury policy is to have a level of fixed rate exposure as a percentage of total debt.

To manage its cash flow volatility arising from interest rate changes, the Group enters into interest rate swaps, in which the Group agrees to exchange, at specified intervals, the difference between fixed and variable rate interest amounts calculated by reference to an agreed-upon notional principal amount. These swaps are designated to hedge underlying debt obligations.

As the critical terms of the interest rate swap contracts and their corresponding hedged items are the same, the Group performs a qualitative assessment of effectiveness and it is expected that the value of the interest rate swap contracts and the value of the corresponding hedged items will systematically change in opposite direction in response to movements in the underlying interest rates. The main source of hedge ineffectiveness in these hedge relationships is the effect of the counterparty and the Group's own credit risk on the fair value of the interest rate swap contracts, which is not reflected in the fair value of the hedged item attributable to the change in interest rates. No other sources of ineffectiveness emerged from these hedging relationships.

As at 30 September 2021, after taking into account the effect of interest rate swaps, 70% of the Group's interest rate exposures are fixed rate (2020: 99.5%).

Interest rate swap contracts with a nominal principal amount of $30 million (2020: $50 million), are exposed to fair value movements if interest rates change.

Interest Rate Sensitivity Analysis

At 30 September 2021, if interest rates had moved, as illustrated in the table below, with all other variables held constant, post tax profit and equity would have been affected as follows:

	Profit for the year Higher/(lower)		Equity Higher/(lower)	
$000'S	**2021**	2020	**2021**	2020
+ 100 basis points	**-**	-	**(503)**	(588)
- 100 basis points	**-**	-	**520**	607

Interest rate swap contracts

Interest rate swap maturities $000's	**2021**	**2020**
0-1 years	**-**	30,000
1-2 years	**10,000**	-
2-3 years	**10,000**	10,000
3-5 years	**10,000**	10,000
	30,000	**50,000**

Interest rate hedges movement $000's	**2021**	**2020**
Opening balance	**(1,453)**	(1,670)
Charged to equity	**737**	(670)
Transfer to profit or loss	**741**	933
Income tax expense	**(259)**	(46)
Closing balance	**(234)**	(1,453)

Pitopito kōrero mō ngā taukī pūtea

Notes to the financial statements

FOR THE YEAR ENDED 30 SEPTEMBER 2021

Interest rates used are as follows:	2021	2020
Interest rate swaps (excludes margin)	**2.09% - 3.33%**	2.99% - 3.33%
Loans	**0.87% - 1.565%**	0.87% - 2.90%
Bank overdraft	**1.42%**	1.42%
Cash	**0.25%**	0.25%

(d) Liquidity Risk

The liquidity risk management objective is to maintain a balance between continuity of funding and flexibility through the use of bank overdrafts, bank loans and committed available credit lines.

Management monitors rolling forecasts of the Group's liquidity against its undrawn borrowing facility. The table below reflects all contractually fixed payables for settlement, repayments and interest resulting from financial liabilities, including the net payments due pursuant to derivative financial instruments at 30 September 2021. For derivative financial instruments the net market value is presented, whereas for the other obligations the respective undiscounted cash flows for the respective upcoming fiscal years are presented. Cash flows for financial liabilities without fixed amount or timing are based on the conditions existing at 30 September 2021.

At balance date, the Group has available approximately $57.1 million (2020: $41.8 million) of unused credit facilities available for its immediate use. These credit facilities expire on 30 November 2026.

2021

$000's	Financial Position	Contractual cash flows	6 months or less	6-12 months	1-2 years	2-5 years
Trade & other payables	**10,720**	**10,720**	**10,720**	**-**	**-**	**-**
Provisions	**13,778**	**13,778**	**12,298**	**1,480**	**-**	**-**
Borrowings	**42,920**	**3,577**	**229**	**372**	**744**	**2,232**
Redeemable preference shares	**20,000**	**20,000**	**20,000**	**-**	**-**	**-**
Guarantees	**-**	**18,867**	**18,867**	**-**	**-**	**-**
Lease Liabilities	**6,100**	**8,610**	**521**	**521**	**1,367**	**6,201**
Total non-derivative liabilities	**93,518**	**75,552**	**62,635**	**2,373**	**2,111**	**8,433**
Foreign exchange contracts	**(247)**	**34,541**	**27,493**	**7,048**	**-**	**-**
Interest rate swaps	**(234)**	**(283)**	**-**	**-**	**(277)**	**(6)**

2020

$000's	Financial Position	Contractual cash flows	6 months or less	6-12 months	1-2 years	2-5 years
Trade & other payables	8,721	8,721	8,721	-	-	-
Provisions	11,922	11,922	10,384	1,538	-	-
Borrowings	48,171	48,707	229	229	48,249	-
Redeemable preference shares	20,000	20,000	20,000	-	-	-
Guarantees	-	19,500	19,500	-	-	-
Lease Liabilities	4,735	5,262	1,036	1,035	1,536	1,654
Total non-derivative liabilities	**93,549**	**114,112**	**59,870**	**2,803**	**49,785**	**1,654**
Foreign exchange contracts	79	31,251	24,753	6,498	-	-
Interest rate swaps	(1,453)	(1,761)	(77)	(355)	626	(703)

Pitopito kōrero mō ngā taukī pūtea

Notes to the financial statements

FOR THE YEAR ENDED 30 SEPTEMBER 2021

(e) Credit Risk

Credit risk arises from financial assets of the Group, which comprise bank balances, trade receivables, foreign currency forward exchange contracts and options. The Group's exposure to credit risk arises from potential default of the counter party, with a maximum exposure equal to the carrying amount of these instruments. Exposure to credit risk is monitored on an ongoing basis.

Only major NZ registered banks are counter parties to the Group's financial instruments, and the Group does not anticipate non-performance by such counter parties.

At balance date there were no significant concentrations of credit risk other than with related parties with the result that the Group's exposure to bad debts is not significant.

The status of trade receivables at the reporting date is as follows:

	Gross receivables		Impairment		Expected credit loss %	
$000's	**2021**	2020	**2021**	2020	**2021**	2020
Not past due	**7,695**	6,495	**-**	-	**0.0%**	0.0%
Past due 0 - 30 days	**565**	792	**-**	-	**0.1%**	0.2%
Past due 31 -120 days	**167**	113	**22**	19	**1.9%**	1.9%
Past due more than 120 days	**80**	20	**80**	20	**100.0%**	100.0%
Total	**8,507**	7,420	**102**	39		

(f) Capital Risk Management

The Group manages its capital to ensure that entities within the Group will be able to continue as a going concern while maximising the return to shareholders through optimisation of the use of debt and equity. The Group's overall capital management strategy remained unchanged from the prior year.

The capital structure of the Group consists of debt, which includes borrowings disclosed in note 27, cash and bank balances and equity attributable to equity holders of Aotearoa Fisheries Limited, comprising issued capital, reserves and retained earnings as disclosed in notes 2 and 20 respectively. The borrowings disclosed in note 27 are subject to covenants based on the Group's capital. Throughout the year, the Company has complied with all covenant requirements.

The Groups's tangible assets are subject to a general security agreement held by the Groups's bank.

The gearing ratio at 30 September was as follows:

$000's	**Note**	**2021**	2020
Borrowings	27	**42,920**	48,171
Less cash & bank balances	20	**388**	75
Net debt		**42,532**	48,096
Total shareholders 'equity		**495,185**	476,095
Net debt to equity ratio		**9%**	10%

Pitopito kōrero mō ngā taukī pūtea

Notes to the financial statements

FOR THE YEAR ENDED 30 SEPTEMBER 2021

(g) Classification and Fair Values

The following table provides an analysis of financial instruments that are measured subsequent to initial recognition at fair value, grouped into Levels 1 to 3 based on the degree to which the fair value is observable:

- Level 1 fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2 fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Level 3 fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Interest rate swaps and foreign exchange contracts are measured at fair value subsequent to initial recognition, and are measured using Level 2 valuations. Biological assets are measured at fair value and are measured using Level 3 valuations. (refer note 9). Borrowings and redeemable preference shares for disclosure purposes are measured using Level 2 valuation inputs.

2021 $000's	Derivative designated as hedging instrument	Financial assets at amortised cost	Financial liabilities at amortised cost	Carrying amount	Fair value
Current assets					
Foreign exchange contracts	296	-	-	296	296
Bank balances	-	388	-	388	388
Trade debtors	-	8,405	-	8,405	8,405
Other receivables	-	468	-	468	468
	296	9,261	-	9,557	9,557
Non current assets					
Interest rate swaps	133	-	-	133	133
Other assets	-	3,720	-	3,720	3,720
	133	3,720	-	3,853	3,853
Total assets	430	12,981	-	13,410	13,410
Current liabilities					
Foreign exchange contracts	598	-	-	598	598
Interest rate swaps	-	-	-	-	-
Trade creditors & other payables	-	-	10,720	10,720	10,720
Provisions	-	-	13,778	13,778	13,778
Lease liabilities	-	-	779	779	779
Redeemable preference shares	-	-	20,000	20,000	20,000
	598	-	45,277	45,875	45,875
Non current liabilities					
Lease liabilities	-	-	5,321	5,321	5,321
Interest rate swaps	415	-	-	415	415
Borrowings	-	-	42,920	42,920	42,920
	415	-	48,241	48,656	48,656
Total liabilities	1,013	-	93,518	94,531	94,531

Pitopito kōrero mō ngā taukī pūtea

Notes to the financial statements

FOR THE YEAR ENDED 30 SEPTEMBER 2021

2020 $000's	Derivative designated as hedging instrument	Financial assets at amortised cost	Financial liabilities at amortised cost	Carrying amount	Fair value
Current assets					
Foreign exchange contracts	289	-	-	289	289
Bank balances	-	75	-	75	75
Trade debtors	-	7,381	-	7,381	7,381
Other receivables	-	172	-	172	172
	289	7,628	-	7,917	7,917
Non current assets					
Other assets	-	7,971	-	7,971	7,971
	-	7,971	-	7,971	7,971
Total assets	289	15,599	-	15,888	15,888
Current liabilities					
Foreign exchange contracts	188	-	-	188	188
Interest rate swaps	432	-	-	432	432
Trade creditors & other payables	-	-	8,721	8,721	8,721
Provisions	-	-	11,922	11,922	11,922
Lease liabilities	-	-	1,922	1,922	1,922
Redeemable preference shares	-	-	20,000	20,000	20,000
	620	-	42,565	43,185	43,185
Non current liabilities					
Lease liabilities	-	-	2,813	2,813	2,813
Interest rate swaps	1,328	-	-	1,328	1,328
Borrowings	-	-	48,171	48,171	48,171
	1,328	-	50,984	52,312	52,312
Total liabilities	1,948	-	93,549	95,497	95,497

29. Commitments

The Group has constructed an oyster hatchery in Nelson. At 30 September 2021 the value of contracts yet to be completed is $0.642m. (2020: $3.48m)

The Group has committed to the purchase of a water-jet pin boning machine. As at 30 September 2021 contracts has been signed to the value of $1.5m (2020: Nil)

The Group has committed to converting all oyster farms to the flip-farm method. As at 30 September 2021 the value of contracts yet to be completed is $1.5m (2020: Nil)

Pitopito kōrero mō ngā taukī pūtea

Notes to the financial statements

FOR THE YEAR ENDED 30 SEPTEMBER 2021

30. Contingent Liabilities and Contingent Assets

Kura Limited, a joint venture of Aotearoa Fisheries Limited, has given bank guarantees with the Group's share being $6.1 million (2020: $6.4 million).

All partners of the Precision Seafood Harvesting joint venture have issued a joint guarantee of $10 million (2020: $10 million).

Moana New Zealand has given a bank guarantee of $2.8m (2020: $3.1m) to Santy Maria Fishing Ltd for the purchase of a new fishing vessel. The guarantee applies for the term of the loan which has 9 years remaining.

31. Impact of Covid19

For Moana New Zealand Covid19 has made trading conditions in many of our export markets difficult, resulting in 'lumpy' access to foodservice and wholesale markets since October 2020. Lock downs and lack of international visitors have also affected our domestic foodservice and wholesale channels although strong demand enabled switch to other channels. Vaccination programmes offer hope of a return to near normal in both domestic and export markets , although the emergence of the more infectious delta variant illustrates that the timing of this return remains unclear.

It is also hoped travel bubbles emerge which improve the availability of airfreight and reduce costs, while the increasing disruption to seafreight is likely to take some time to resolve.

As trading partners open from lockdown, demand and pricing, in particular for our canned paua, continue to recover although not yet to pre-Covid19 levels.

Pūrongo a te kaitātari kaute rāwaho

Independent auditor's report

FOR THE YEAR ENDED 30 SEPTEMBER 2021

Deloitte.

TO THE SHAREHOLDERS OF AOTEAROA FISHERIES LIMITED (TRADING AS MOANA NEW ZEALAND)

Opinion

We have audited the consolidated financial statements of Aotearoa Fisheries Limited and its subsidiaries, trading as Moana New Zealand (the 'Group'), which comprise the consolidated statement of financial position as at 30 September 2021, and the consolidated income statement, statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements, on pages 66 to 103, present fairly, in all material respects, the consolidated financial position of the Group as at 30 September 2021, and its consolidated financial performance and cash flows for the year then ended in accordance with New Zealand Equivalents to International Financial Reporting Standards ('NZ IFRS') and International Financial Reporting Standards ('IFRS').

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing ('ISAs') and International Standards on Auditing (New Zealand) ('ISAs (NZ)'). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

We are independent of the Group in accordance with Professional and Ethical Standard 1 International Code of Ethics for Assurance Practitioners (including International Independence Standards) (New Zealand) issued by the New Zealand Auditing and Assurance Standards Board and the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards), and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Other than in our capacity as auditor, we have no relationship with or interests in the Company or any of its subsidiaries.

Audit materiality

We consider materiality primarily in terms of the magnitude of misstatement in the financial statements of the Group that in our judgement would make it probable that the economic decisions of a reasonably knowledgeable person would be changed or influenced (the 'quantitative' materiality). In addition, we also assess whether other matters that come to our attention during the audit would in our judgement change or influence the decisions of such a person (the 'qualitative' materiality). We use materiality both in planning the scope of our audit work and in evaluating the results of our work.

We determined materiality for the Group financial statements as a whole to be $2.5 million.

Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matter	How our audit addressed the key audit matter
Impairment of Quota Shares	
The Group has $245.3 million (2020: $244.6 million) of quota shares on its consolidated statement of financial position. Quota shares are intangible assets with indefinite useful lives, and are carried at cost less any accumulated impairment losses, as set out in Note 8. As required under NZ IAS 36 Impairment of Assets, quota shares are tested for impairment on an annual basis by comparing the carrying amount to the recoverable amount. The recoverable amount is the higher of the value-in-use of the relevant cash generating unit, or the fair value less costs to sell of the quota shares. The Group engaged three independent brokers to determine the fair value of the quota shares. The fair value used in the impairment test was determined by taking the average of the three independent market valuations on each species. The value-in-use of the quota shares is assessed under a discounted cash flow model for the relevant cash generating unit if the fair value of any of the individual quota shares within that cash generating unit is below its carrying amount. No impairment of quota shares was recognised in the current year. This is a key audit matter because quota shares make up a significant portion of the asset base of the Group, and due to the significant assumptions required to determine the recoverable amount of the quota shares.	We agreed quota shares quantities to the Ministry of Fisheries records as this source data is a key input in the market valuations obtained from the independent brokers. We reviewed any quota share transactions including sales and acquisitions of quota shares. We confirmed directly with the brokers that carried out the market valuations that those brokers are independent of the Group. We assessed the qualifications and relevant experience of the brokers. We checked the mechanical accuracy of the calculation of the average of the three independent market valuations for each species, and ensured the inputs used in the calculation agreed to the valuation for each species obtained from each independent broker. We challenged the market prices used by the independent valuers in their valuations by comparing a sample of fish stocks against recent quota transaction prices in the market. We discussed the impact of COVID-19 on the quota valuations with the three independent brokers. We challenged the assumptions used in the value-in-use model by comparing the forecasted sales, projected sales growth rates and budgeted margins against historical trends achieved in the business. We compared the forecast for the current year used in the prior year discounted cash flow models to actual current year results, to assess the reliability of the forecasts used in the discounted cash flow models. We challenged the discount rates and terminal growth rates applied to forecasted cash flows in the value-in-use model by reference to market data. This involved comparing the rates against comparable companies operating in similar regions. We also performed sensitivity analyses to assess the impact that changes in the discount rates or terminal growth rates can have on the impairment test. We tested whether there was sufficient headroom in the impairment tests. We assessed the associated disclosures required under NZ IAS 36 provided by the Group in relation to its quota shares impairment test.
Investment in Kura Limited (Sealord Group Limited)	
The Group's equity accounted investment in Sealord Group Limited (Sealord) was $242.2 million (2020: $235.2 million) in the consolidated statement of financial position. The share of Sealord profit recognised in the consolidated income statement was $15.9 million (2020: $14.6 million) and represented 56% (2020: 71%) of the Group's profit before tax. Further details of the investment are included in Note 4. This is a key audit matter due to the significance of the balance and a component auditor being utilised to perform the audit of Sealord. We therefore needed to assess whether sufficient audit evidence was obtained to enable us to reach our opinion on the consolidated financial statements as a whole.	We considered the impact of the nature, size and underlying risks associated with the Group's investment in Sealord Group Limited on the Group financial statements. We assessed the application of the equity accounting method for the investment in the Group financial statements, including the alignment of accounting policies, treatment of related party balances and transactions, treatment of any distributions and impairment considerations. We agreed the relevant information used to calculate the Group's share of Kura Limited's net profit to the information reported by the component auditor. We provided referral instructions to the component auditor and had regular communication and meetings with them to ensure that the nature, extent and timing of their procedures were appropriate for the purposes of the Group audit. We engaged in direct contact with Sealord management as appropriate and discussed the key areas of audit focus including the carrying values of quota shares and other assets with the component auditor. We also considered the component auditor's responses provided in accordance with our referral instructions and reviewed relevant documentation in the component auditor's audit file, challenging the work performed to ensure it appropriately covered the risks relevant to the Group audit.

Other information

The directors are responsible on behalf of the Group for the other information. The other information comprises the information in the Annual Report that accompanies the consolidated financial statements and the audit report. The Annual Report is expected to be made available to us after the date of this auditor's report.

Our opinion on the consolidated financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

Our responsibility is to read the other information identified above when it becomes available and consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

Directors' responsibilities for the consolidated financial statements

The directors are responsible on behalf of the Group for the preparation and fair presentation of the consolidated financial statements in accordance with NZ IFRS and IFRS, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible on behalf of the Group for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and ISAs (NZ) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

A further description of our responsibilities for the audit of the consolidated financial statements is located on the External Reporting Board's website at:

https://www.xrb.govt.nz/standards-for-assurance-practitioners/auditors-responsibilities/audit-report-1

This description forms part of our auditor's report.

Restriction on use

This report is made solely to the Company's shareholders, as a body, in accordance with Section 207B of the Companies Act 1993. Our audit has been undertaken so that we might state to the Company's shareholders those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company's shareholders as a body, for our audit work, for this report, or for the opinions we have formed.

Deloitte Limited

Auckland, New Zealand
30 November 2021

Ētahi atu whakapuakitanga o te pūrongo ā tau

Other annual report disclosures

FOR THE YEAR ENDED 30 SEPTEMBER 2021

1. Principal Activities

The Group's principal activities during the year were the harvesting, procurement, farming, processing, and marketing of sustainably produced seafoods to consumers in domestic and major international markets.

2. Directors Holding Office During the Year

Alan Gourdie	
Tony Hannon	Ngai Tahu
Glenn Hawkins (appointed 1 October 2020)	Ngāti Whakaue, Ngāti Maniapoto
Mavis Mullins	Rangitane, Atihau Nui a Paparangi, Ngāti Ranginui, Ngāti Hainamana
Hinerangi Raumati-Tu'ua	Ngāti Mutunga, Waikato
Greg Summerton	Ngāi Tahu
Liz Ward	Ngāti Porou
Jason Witehira	Ngāpuhi

3. Directors' Fees

	2021	2020
Whaimutu Dewes (ceased 30 September 2020)	**-**	97,500
Alan Gourdie	**45,425**	45,425
Tony Hannon	**53,925**	48,425
Glenn Hawkins (appointed 1 October 2020))	**48,425**	-
Mavis Mullins	**47,925**	7,570
Hinerangi Raumati-Tu'ua	**100,500**	51,425
Greg Summerton	**45,425**	45,425
Jamie Tuuta (ceased 14 July 2020)	**-**	39,938
Liz Ward	**47,925**	47,925
Jason Witehira	**48,425**	37,854
Total	**437,975**	421,487

Ētahi atu whakapuakitanga o te pūrongo ā tau

Other annual report disclosures

FOR THE YEAR ENDED 30 SEPTEMBER 2021

4. Directors' Interests

The following are particulars of general disclosures of interest by Directors of Aotearoa Fisheries Limited, holding office during the year up to 30 September 2021 pursuant to section 140(2) of the Companies Act, 1993.

Name	Entity	Nature of interest	Iwi affiliations
Alan Gourdie	Eden Park Trust	Board Member	
	Fidelity Life Assurance Company Limited	Director	
	Flat White Property Limited	Shareholder and Director	
	Quantiful Limited	Shareholder and Director	
	Tiny Cargo Limited	Director	
	Youtap Limited	Shareholder	
Tony Hannon	Bancorp Corporate Finance Limited	Shareholder	Ngai Tahu
	Carrington Trustees Limited (and subsidiaries)	Director	
	Farmgas Partners Limited	Director	
	General Capital Partners Limited (and subsidiaries)	Chair	
	Hannon Trust	Beneficial interest	
	Hannon Investment Trust	Beneficial interest	
	InfraCo Limited	Chair	
	Omni Health Limited (and related entities)	Chair / Indirect beneficial Interest	
	Relational Capital Limited (and related entities)	Director/Indirect beneficial interest	
	Rock Isle Forestry Limited	Director / Beneficial interest	
	Sealord Group Limited/Kura Limited	Director	
	Treble Cone Investments Limited (and related entities)	Director/Indirect beneficial interest	
	Vomo Island Resort Group (and related entities)	Director/ Indirect beneficial interest	
	Wanaka Ski Racing Limited	Director	
Glen Hawkins	Glenn Hawkins & Associates Limited	Director/Shareholder	Ngāti Whakaue
	Iwi Collective Partnership	Accountant	Ngāti Maniapoto
	Life Skills For Life Trust	Chairman	
	Ngāti Raukawa Group	Accountant	
	Ngāti Whare Group	Accountant	
	Te Pani Winiata Partnership	Beneficial Interest	
	Whānau Ora Commissioning Agency Limited	Director	
Mavis Mullins	UNICEF	Director	Rangitane
	StockX Ltd	Director	Atihau Nui a Paparangi
	Hawkes Bay Rugby Union	Director	
	Te Hou Farms	Director	Ngāti Ranginui
	Runanga Rangitane o Tamaki Nui a Rua	Chair	Ngāti Hainamana
	Nga Whenua Rahui	Trustee	
	Atihau Whanganui Incorporation	Chair	
Hinerangi Raumati-Tu'ua	Maruehi Fisheries Ltd	Chair	Ngāti Mutunga
	Ngaruahine Fisheries Ltd	Chair	Waikato
	Ngā Miro Trust	Chair	
	Parininihi Ki Waitotara Incorporation	Member	
	Parininihi Ki Waitotara Trust	Trustee	
	Sealord Group Limited / Kura Limited	Director	
	Tainui Group Holdings Limited	Chair	
	Taranaki Iwi Fisheries	Director	

Ētahi atu whakapuakitanga o te pūrongo ā tau

Other annual report disclosures

FOR THE YEAR ENDED 30 SEPTEMBER 2021

Hinerangi Raumati-Tu'ua cont.	Taranaki Iwi Holdings Management Limited	Director	
	Te Kiwai a Maui o Ngāruahine Ltd	Chair	
	Te Pou Herenga Pakihi LP	Chair	
	Te Pūia Tāpapa GP Limited	Director	
	Te Whakakitenga o Waikato Inc. Society	Executive member	
	Watercare Services Limited	Director	
Greg Summerton	Okains Bay Seafood Limited (and related entities)	Director/Shareholder	Ngāi Tahu
	Quality Ocean International Limited	Director/Shareholder	
	The GM Summerton Trust	Trustee	
	Waikene Station Limited	Director/Shareholder	
Liz Ward	Transport for NSW	Executive Director	Ngāti Porou
Jason Witehira	Foodstuffs North Island Limited	Director	Ngāpuhi
	JP & KA Witehira Asset Holdings Limited (& other personal entities)	Director / Shareholder	
	JP & KA Witehira 2010 Limited t/a New World Victoria Park	Director / Shareholder	
	Kotahi Rau Pukupuka Charitable Trust	Trustee	
	Miro Trading Partnership Limited	Shareholder	
	Kaikohe Berryfruit General Partnership Limited	Director (NAHC shareholder)	
	Tokerau Miro Limited Partnership	Shareholder	

Ētahi atu whakapuakitanga o te pūrongo ā tau

Other annual report disclosures

FOR THE YEAR ENDED 30 SEPTEMBER 2021

5. Remuneration of Employees

During the year from 1 October 2020 to 30 September 2021, the following number of employees, including employees who left the Company during the year, received remuneration, benefits, and redundancy payments that exceed $100,000 in total.

	Group	
$000's	**2021**	**2020**
$100,000 - 110,000	**8**	4
$110,001 - 120,000	**6**	3
$120,001 - 130,000	**4**	9
$130,001 - 140,000	**9**	7
$140,001 - 150,000	**2**	2
$150,001 - 160,000	**2**	4
$160,001 - 170,000	**1**	1
$170,001 - 180,000	**2**	1
$180,001 - 190,000	**1**	2
$190,001 - 200,000	**2**	-
$200,001 - 210,000	**2**	1
$210,001 - 220,000	**3**	2
$220,001 - 230,000	**3**	1
$230,001 - 240,000	**1**	2
$240,001 - 250,000	**-**	3
$250,001 - 260,000	**-**	2
$260,001 - 270,000	**1**	-
$280,001 - 290,000	**1**	1
$290,001 - 300,000	**-**	1
$300,001 - 310,000	**1**	-
$310,001 - 320,000	**1**	3
$320,001 - 330,000	**1**	
$350,001 - 360,000	**1**	-
$360,001 - 370,000	**-**	1
$370,001 - 380,000	**-**	1
$460,000 - 470,000	**-**	1
$660,001 - 670,000	**1**	-
$890,000 - 900,000	**-**	1

Pukataki rangatōpū

Corporate directory

Tari Rēhita

Registered Office

1-3 Bell Avenue
Mt Wellington
Auckland 1060

Tau Pōti

Postal Address

PO Box 445
Auckland 1140
Tel: +64 9 302 1520

Kaitātari Kaute

Auditor

Deloitte Limited

Hunga Whare Mon

Bankers

Westpac New Zealand Limited
BNZ

Kaiwhakamāori

Translator

Maika Te Amo – Tapuika

Pāua Kahurangi

Blue Abalone

Station Road East
Ruakaka 0116
Tel: +64 9 433 0220

Pāua Tūwā

Wild Abalone

15 Makomako Road
Palmerston North 4414
Tel: +64 6 357 1009

Ika

Fin Fish

1-3 Bell Avenue
Mt Wellington
Auckland 1060
Tel: +64 9 302 1520
269 South Highway
Whitianga 3591
Tel: +64 7 866 0547
17-21 Lorne Street
Wellington 6011
Tel: +64 4 801 0514
Wharf Road
Waitangi
Chatham Islands
Tel: +64 3 305 0076

Tio

Oysters

266 Roscommon Road
Wiri
Auckand 2104
Tel: +64 9 268 4637
1600 Long Bay Road
Coromandel 3506
Tel: +64 7 866 8564
139 Glen Road
Glenduan,
Nelson 7071
Tel: +64 3 545 0127

Whakangaonga

Investments

Sealord Group Limited
149 Vickerman Street
Nelson 7010
Tel: +64 3 548 3069
www.sealord.co.nz

SEALORD